



MEMORANDUM OF UNDERSTANDING
BETWEEN

THE MINISTRY OF TERRITORIAL ADMINISTRATION AND
INFRASTRUCTURE OF THE REPUBLIC OF ARMENIA

AND

THE JOINT AVIATION AUTHORITIES TRAINING
ORGANISATION (JAA TO)

on Training Cooperation

FOREWORD

This Memorandum of Understanding (hereinafter referred to as Memorandum) establishes a training cooperation framework to optimise Aviation Accidents and Serious Incidents Investigation Division (hereinafter referred to as AASIID) of The Ministry of Territorial Administration and Infrastructure of the Republic of Armenia's capacity building and organisational effectiveness.

This Memorandum is entered into by and among the following two Signatories:

1. The Ministry of Territorial Administration and Infrastructure of the Republic of Armenia (hereinafter referred to as The Ministry) with address at Government House 3, Republic Square in Yerevan, legally represented by Ms. Zhenya Ter-Vardanyan, Head of the Aviation Accidents and Serious Incidents Investigation Division, appointed by the Minister of Territorial Administration and Infrastructure of the Republic of Armenia; and
2. The Joint Aviation Authorities Training Organisation (hereinafter referred to as JAA TO), with address at Beechavenue 1-19, 1119 RA, Schiphol-Rijk, The Netherlands; legally represented by Mrs. Paula V. de Almeida, in her capacity as Chief Executive Officer of JAA TO, appointed as Designated Person by the Foundation Board of Directors as per Article 12 of the legal Foundation Statutes / Articles of Association.
3. Hereinafter, The Ministry, JAA TO shall be referred to collectively as the Signatories or individually as the Signatory.

The Signatories have agreed to enter into this Memorandum in accordance with the following,

BACKGROUND

The JAA Training Organisation (JAA TO) is a Dutch non-profit organisation and an Associated Body of the European Civil Aviation Conference (ECAC). JAA TO has a history of 50 years training the aviation industry and national authorities on regulation in the air transport sector.

JAA TO is the only Platinum Level Training Centre of Excellence (TCE) in Europe recognised by the International Civil Aviation Organization (ICAO) and a leading member of the EASA Virtual Academy (EVA).



JAA TO schedules more than 300 training courses annually on topics such as safety, security, drones and management. Within the aviation community, JAA TO offers a platform to learn and exchange views on latest regulatory developments. In addition, JAA TO provides advisory services, knowledge solutions, training consultancy and assistance with capacity building for (aviation) training departments.

About ECAC: Founded in 1955 as an intergovernmental organisation, the European Civil Aviation Conference (ECAC) seeks to harmonise civil aviation policies and practices amongst its Member States and, at the same time, promote understanding on policy matters between its Member States and other parts of the world.

As Associated Body of ECAC, one of JAA TO's objective is to fulfil the mission to train ECAC Member States through various initiatives.

In order to help AASIID achieve its goal of meeting and adhering to the relevant European and international aviation standards, JAA TO and The Ministry requested to establish a training cooperation framework in accordance with the functions inherent to the responsibilities they hold within their scope of function, with a focus on AASIID personnel's capacity building in order to perform their duties, effectively and efficiently.

THEREFORE, the Signatories, recognising the capacity of each of them, decide to sign this Memorandum, which they formalise by means of the following PARAGRAPHS:

First. Objective.

This Memorandum establishes the base for the effective training cooperation between the Signatories to set up the participation of each one to fulfil the scope of needed knowledge and skills required by AASIID personnel to implement its tasks in the regulatory aviation field providing all the required knowledge and relevant know-how in accordance with EASA and ICAO respective standards and practices; where,

- 1.1 JAA TO will provide the requested trainings
- 1.2 Upon completion of the performance of the Memorandum:
 - 1.2.1 AASIID will be able to implement the acquired knowledge in accordance with EASA and ICAO respective standards and practices.

- 1.2.2 AASIID personnel will have received the necessary training and certification in the enlisted training subjects, in accordance with the conditions established in this Memorandum and JAA TO respective standards and practices.

Second. Areas of Cooperation and Activities.

The Signatories agree that all the activities to be carried out in the context of this Memorandum are generally described in this Memorandum, therefore, the attached Annex is an intrinsic part of this Memorandum. The activities covered by this Memorandum may include:

- 2.1 Training collaboration between AASIID and JAA TO.
- 2.2 Access to training programmes and courses of JAA TO.
- 2.3 Sharing of methodologies and experiences.
- 2.4 Advisory services
- 2.5 Knowledge solutions
- 2.6 Training consultancy and assistance with capacity building for AASIID.

Third. Amendments and Point of Contact.

This Memorandum and its Annex may be amended or modified, as the case may be, by mutual consent of the Signatories. The details of any amendment shall be set out in writing and shall be duly signed by the Signatories.

The Signatories agree that each will identify a central point of contact for the other with respect to this Memorandum.

Unless otherwise agreed on, all information-sharing between the Signatories, will flow between the points of contact to be appointed on a following stage. In this regard, the Signatories agree to share a contact list with their point of contact's details for the implementation of this Memorandum and notify the Signatories of any change to their points of contact as soon as practicable.

Fourth. Interpretation.

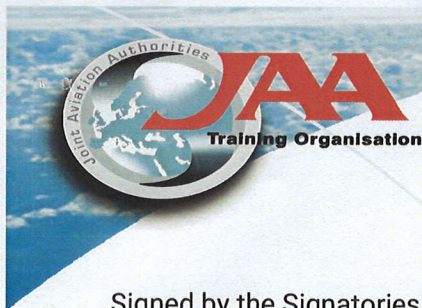
Considering that this Memorandum is established in good faith between the Signatories, in case of discrepancy in the execution or doubt about the interpretation and content of the Memorandum and its Annex, the Signatories shall amicably resolve it by mutual agreement. This Memorandum is entered into for the purpose of enhancing and developing cooperation between the Signatories and is not legally binding for the Signatories, nor create rights or obligations under International Law.

Fifth. Applicability, Duration and Termination.

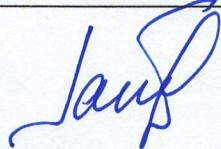
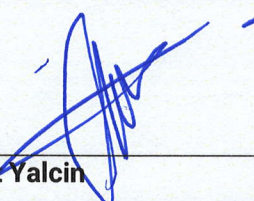
This Memorandum will enter into effect on the date of the last signature and will remain in effect for two (2) years.

All Signatories agree to treat this Memorandum as confidential and not to disclose, transfer or otherwise disclose any information obtained as a result of the performance under this Agreement, without the previous consent of the Ministry. The information obtained may be used only for the purpose necessary for Memorandum's implementation. This provision is without prejudice to any disclosure obligations of the parties under their respective national legislations.

This Memorandum may be terminated by mutual agreement of the Signatories. The termination shall be made in writing and with a minimum notice of thirty business days by either Signatory. The termination will not affect the implementation of projects and programmes already underway, except otherwise agreed by the Signatories.



Signed by the Signatories in Schiphol-Rijk,

	
Mrs. Zhenya Ter-Vardanyan	Mr. Murat Yalcin
Head of Aviation Accidents and Serious Incidents Investigation Division of The Ministry of Territorial Administration and Infrastructure of the Republic of Armenia	Director, Sales, Marketing & Operations of the Joint Aviation Authorities (JAA TO)

Done in Schiphol-Rijk on 10-12-2025
copies in English.

and in Schiphol-Rijk on 10-12-2025, in two original

Annex

Training subjects included indicatively and not exclusively in the training cooperation between The Ministry of Territorial Administration and Infrastructure of the Republic of Armenia and JAA TO

- Training Contracts and Billing, banking, and contact information of the "Client" (TIN Number)